# Responsible Business Conduct and the OECD Guidelines for Multinational Enterprises





# How does OECD lead on Responsible Business Conduct?

- A comprehensive international instrument on responsible business conduct endorsed by governments— the OECD Guidelines for Multinational Enterprises
- 2. National Contact Points: The only international RBC instrument incorporating an implementation mechanism
- 3. Sector specific guidance: The leading standard setter for due diligence guidance (extractive, textile, agriculture, financial sectors)
- 4. A unique **convening power** and outreach capacity (Global Forum on Responsible Business Conduct, Investment Policy Reviews, Outreach through sector projects or bilateral)



### The OECD Guidelines for Multinational Enterprises (MNE Guidelines)

- ✓ Recommendations from governments to business on what is expected in terms of responsible business conduct (RBC)
- ✓ Adhered to by 46 governments representing the majority of global investment flows and commerce
- ✓ Aligned with major international instruments on business conduct (UN Guiding Principles on Business & Human Rights, core ILO conventions, major environmental conventions)
- ✓ Broader than human rights issues: cover all areas of corporate responsibility (labour, human rights, environment, consumers, corruption, taxation, etc.)
- ✓ 2011 update was major breakthrough: incorporates expectation that companies prevent adverse impacts through direct and indirect operations- extends global reach of the Guidelines
- ✓ RBC goes beyond Corporate Social Responsibility- it is about incorporating due diligence into companies' risk management to avoid causing adverse impacts to others



#### Application of the Guidelines

Argentina (1997) Australia (1976) Austria (1976) **Belgium** (1976) Brazil (1997) Canada (1976) Chile (1997) Colombia (2011) Costa Rica (2013) Czech Republic (1995) Denmark (1976) Egypt (2007) Estonia (2001) Finland (1976) France (1976) Germany (1976) Greece (1976)

Denmark (1976)
Egypt (2007)
Estonia (2001)
Finland (1976)
France (1976)
Germany (1976)
Greece (1976)
Hungary (1994)
Iceland (1976)
Ireland (1976)
Ireland (1976)
Israel (2002)
Italy (1976)
Japan (1976)
Jordan (2013)
Polar
Polar
Polar
Polar
Polar
Polar
Polar
Roma
Slove
Spair
Swed
Switz
Tunis
Turke
Unite

Korea (1996)
Latvia (2004)
Lithuania (2001)
Luxembourg (1976)
Mexico (1994)
Morocco (2009)
Netherlands (1976)
New Zealand (1976)
Norway (1976)
Peru (2008)
Poland (1996)
Portugal (1976)
Romania (2005)

#### Slovak Republic (2000)

Slovenia (2002)
Spain (1976)
Sweden (1976)
Switzerland (1976)
Tunisia (2012)
Turkey (1981)
United Kingdom (1976)
United States (1976)
Ukraine (2016)

European Union (observer)



42%

Inflows



Outflows



#### Global policy agenda

We are seeing increased attention to Responsible Business Conduct (RBC) in global agendas and specifically, increased expectations on companies to address environmental, human rights, labour and integrity risks in their supply chains. There is a growing expectations that businesses carry out **due diligence** to manage risks in their operations.

International standards





Global agendas







Legislation









Trade agreements

International investment agreements increasingly include language on sustainable development or responsible business conduct.



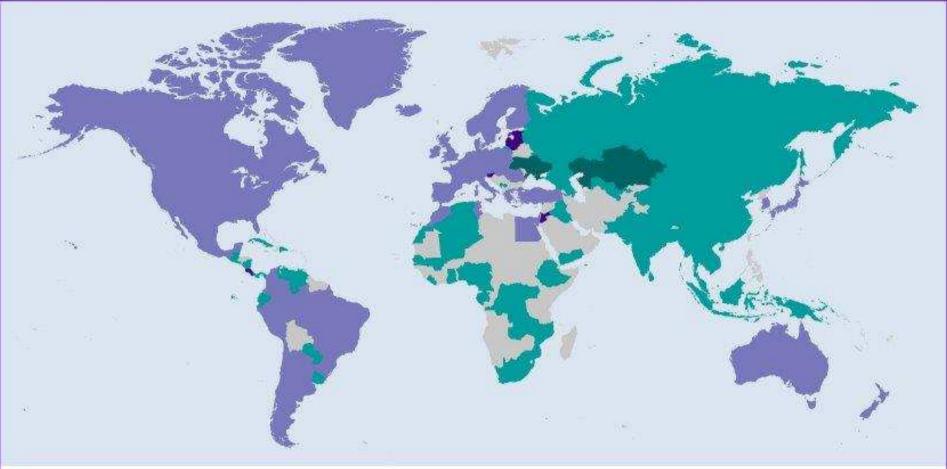
### **The National Contact Points**

- Promote the Guidelines: dissemination and capacity building on RBC
- Identify areas where guidance to companies is needed
- Provide access to remediation for victims of adverse impacts of business operations- the only system of this kind, a key mechanism to strengthen business accountability
- Help clarify the expectations of the Guidelines (financial sector, sports events, world heritage areas, supply chains, export credit agencies)



#### A Global Grievance Mechanism for Corporate Responsibility

Coverage of the OECD Guidelines for Multinational Enterprises and their National Contact Point system



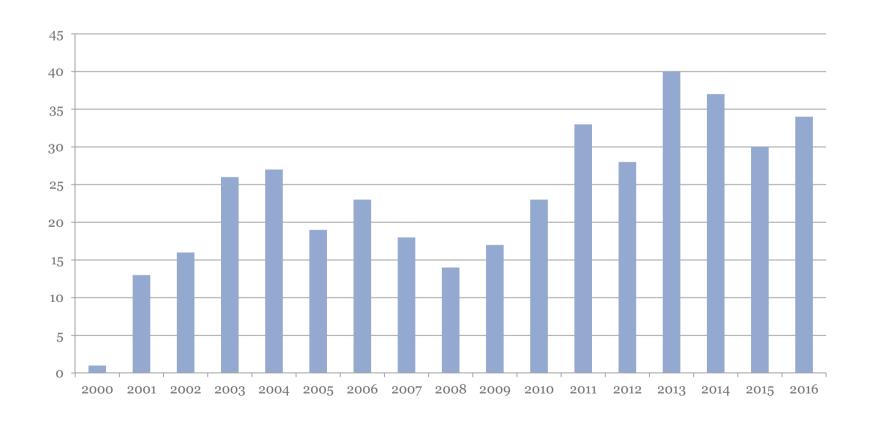
To date over 360 cases have been handled by National Contact Points (NCP), addressing impacts from business operations in over 100 countries and territories.

- Both Adherents to the OECD Guidelines for Multinational Enterprises and host countries of business operations in NCP cases (i.e. countries where the impact arose)
  - Adherents to the OECD Guidelines for Multinational Enterprises
- Countries in the process of adhering to the OECD Guidelines for Multinational Enterprises
- Host countries of business operations in NCP cases





## Over 400 specific instances with filed NCPs since 2000





### **OECD Grievance Mechanism on Responsible Business Conduct**









# Implementing the Guidelines SECTORS



OECD Due Diligence Guidance for Responsible **Minerals** Supply Chains (2011)

OECD Due Diligence Guidance for Meaningful Stakeholder Engagement in the **Extractive** Sector (2016)

OECD-FAO Guidance for Responsible **Agricultural** Supply Chains (2016)

OECD Due Diligence Guidance for Responsible Supply Chains in the **Garment & Footwear** Sector (2017)

Responsible Business Conduct in the **Financia**l Sector (2017)



### What makes it OECD sector projects unique?











**Extractive sector** 

Mineral supply chains

Agricultural supply chains

**Garment** supply chains

Financial sector

- ✓ Demand driven
- ✓ Backed by 46 governments
- ✓ Developed through multi-stakeholder approach representing industry leaders and other stakeholders
- ✓ Whole of value-chain approach



### OECD Guidelines for Multinational Enterprises – Due Diligence



**Risk-based due diligence** is main tool to identify, prevent or mitigate risk

#### "Enterprises should:

- Carry out **risk-based due diligence**, (...), to identify, prevent and mitigate actual and potential adverse impacts (...), and account for how these impacts are addressed.
- Avoid causing or contributing to adverse impacts on matters covered by the Guidelines, through their own activities, and address such impacts when they occur.
- Seek to prevent or mitigate an adverse impact where they have not contributed to that impact, when the impact is nevertheless directly linked to their operations, products or services by a business relationship."



#### Who is due diligence relevant for?

- ✓ All companies in the supply chain.
- ✓ Also relevant for collaborative initiatives seeking to help companies carry out due diligence.
- ✓ Due diligence applied to a company's own operations and across business relationships.







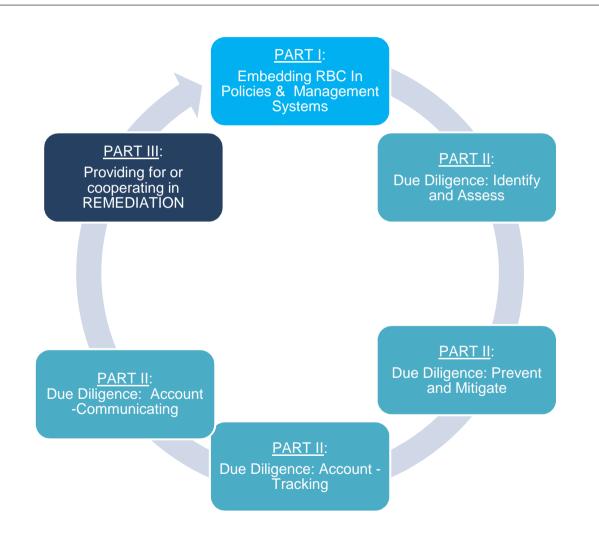








### Components of Due Diligence for Responsible Business Conduct





#### Due diligence is...

- ✓ Systematic involves ongoing proactive and reactive processes with a focus on progressive improvement.
- ✓ Risk-based efforts should be proportional to the risk, meaning that the potential and actual severity of impacts are the driving force to scale-up down due diligence.
- ✓ Flexible How a company carries out due diligence, for example, the nature and extent of its due diligence, will depend on its circumstances (e.g. size, leverage, etc.).
- ✓ Complementary due diligence should not be duplicative but complementary across business relationships.



Thank you/ Merci!

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